

## **SALES FOUNDATIONS**

changes in the way things are done.

The Sales Foundations are factors that are important to sales effectiveness in most sales situations. The bar chart indicates your candidate level of strength in each area. The definition for each factor is shown immediately below the bar graph. Descriptions of high and low scores are presented below each definition.

Each of these factors has been shown to influence sales success across a variety of sales situations. As a general rule, a high level in any factor is preferred for most sales roles. However, some factors may be more or less relevant in different sales situations. You should determine which factors are more and less relevant for your specific situation.

These ratings can identify areas of strength that can be harnessed to improve sales effectiveness. They can also identify key areas where targeted development and/or training may improve sales performance.

Sales Confidence	High	
Definition: Projects an air of confidence when dealing with others and portrays outstanding personal ctalents.	apabilities and	
• People with higher scores tend to be very self-confident even in challenging and stressful situation	ns.	
• People with lower scores may be shy or reserved. They may seem to be intimidated or uncertain in some situations.		
Sales Drive	High	
Definition: Has drive and enthusiasm, seems hungry for success, and propels oneself to meet tough to	argets.	
• People with higher scores are full of energy, determined to take on any goal and any competitor.		
People with lower scores show less energy and determination.		
Sales Resilience	High	
Definition: Is full of optimism and very resilient, perseveres in the toughest situations, is on the looko opportunities.	ut for new	
• People with higher scores are optimistic and relaxed even when the going gets rough.		
People with lower scores can be discouraged when things do not go so well.		
Adaptability	High	
Definition: Identifies and adopts the most appropriate style to maximize success in sales situations. Is able to relate to clients or prospects.		
• People with higher scores are sensitive to others and very flexible and deliberate in the way they customers.	behave in front of	
• People with lower scores do not as readily adjust their style or approach based on specific situation	ons or people.	
Listening	High	
Definition: Listens sympathetically to others and vigilantly observes and interprets peoples' behavior.		
People with higher scores listen attentively and relate well to others.		
People with lower scores tend to come across as poor listeners.		
Embracing Change	High	
Definition: Has the ability to quickly adapt to dramatic and continued changes in the workplace or env	vironment or	

• People with higher scores deal effortlessly with changes of policy and workflow, showing the ability to quickly adapt to changing work conditions.

• People with lower scores don't react as efficiently or positively to situational or organizational changes.

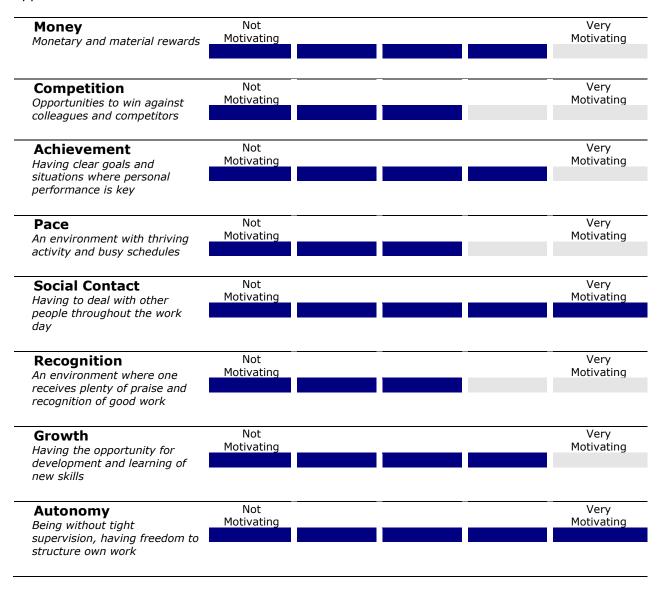
# **MOTIVATION**



The conditions present at work that drive an individual's motivation are called motivators. Motivators describe what influences an individual's drive and determination to succeed. The bar charts below indicate how effective each motivator can be in driving your candidate's behavior. The definition for each motivator is also presented.

This report identifies specific motivators and the extent to which they are likely to drive your candidate. They do not represent a measure of overall motivation. (The level of Sales Drive in the Sales Foundations section is a better indicator of overall sales motivation).

Identifying motivators that are effective for an individual provides an opportunity to understand what is likely to drive their sales performance. For example, knowing that an individual is very motivated by Money may encourage a focus on jobs and sales situations that provide high earnings potential. Someone highly motivated by Growth is well suited for positions that offer ongoing development and training opportunities.

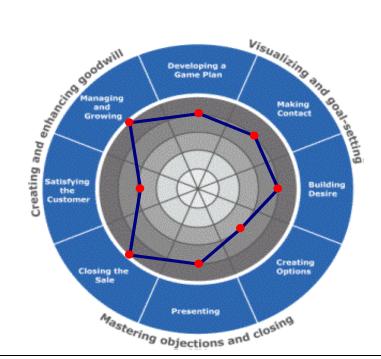




## **SALES CYCLE**

The Sales Cycle displays the individual's preferences using factors that are important in a typical sales cycle. It indicates the likely effectiveness of an individual in eight critical stages of the sales process and helps to determine where in a typical sales cycle this person will be most effective. The bold line inside the sales cycle diagram is the Sales Cycle Profile. Points towards the outside perimeter of the circle represent higher scores. Points towards the center represent lower scores. In general, scores towards the outside of the circle are preferred in each area that is critical to sales success for a particular sales role. Scores closer to the center of the circle highlight areas for development and/or training.

The definitions of each factor in the Sales Cycle and a bar graph display are shown below the Sales Cycle diagram.



Developing a Game Plan	High
Analyzing the market in depth, putting effort into po	ositioning products and effective sales activities.
Making Contact Low	High
Contacting prospects, 'breaking the ice' and making relationships.	people feel comfortable, taking the initiative to establish new
Building Desire	High
Engaging the customer emotionally, creating a prefe	erence to buy and a feeling of fondness about the product or service.
Creating Options Low	High
Understanding the customer's needs and producing	innovative solutions
Low	High
Presenting	
Presenting products and/or solutions engagingly and and worries.	d confidently to individuals and customer groups; feeling free of stress
Closing the Sale	High
Bringing the business home, managing the custome and conditions of sale.	r for timely decisions, dealing with objections, negotiating final price
Satisfying the Customer Low	High
Delivering post sales care persistently, relating to th	ne customer and taking all steps necessary to satisfy the customer.
Managing and Growing	High
Maintaining the customer relationship after the sale opportunities.	is completed, continuously looking to identify new needs and business

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## **SALES PROFILE**

This section provides an overview of your candidate's results in a summary format.

If this information is used to match against the ideal profile for specific sales jobs or situations, it is important that you determine which factors are critical to success in that specific role. Typically, before a comparison between an individual's profile and an ideal sales job profile is made, information from a job analysis is used to differentiate between factors that are essential, important and nice-to-have. (The "Important for Success" column in the chart below can be used to record these findings).

Because Motivators help to drive success on an individual basis, they should not be compared against an ideal profile specific to a job or situation. Instead, they should be reconciled against motivators likely to be available to the individual and those that are not.

Although the information in this report represents an accurate assessment of the individual's sales factors and motivations, it is important to remember that all information presented here is based on a self report questionnaire. There are many other factors that can also have an impact on sales effectiveness. Therefore, if this report is used to match an individual with an ideal job profile, it is important that additional information on experience, knowledge, and ability is considered when evaluating the fit.

